



NEW YORK UNIVERSITY

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Dr. James Hester  
Professor Alfred de Grazia, Director  
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Dear Jim:

Your letter to the Faculty is before me. In it, you speak of "a small destructive group" in the University. You say that its leaders are desperately seeking issues to try to 'radicalize' the student body.

In Vietnam and elsewhere in the past, the present and ~~no doubt the future~~ a small destructive group of Americans are inflicting horrendous damage and killing thousands of people in the ~~name~~ your name, my name, and the name of all Americans. The "issues" justifying this destruction are not ~~even~~ as clear as those justifying this radical group within the University. ~~The damage~~ the destruction is ever so much greater. Nothing is so ~~clear~~ ~~as~~ ~~to~~ ~~say~~ that ~~the~~ ~~does~~ ~~not~~ ~~even~~ ~~have~~ ~~to~~ ~~say~~ that "radical" ~~is~~ ~~the~~ war.

The questions that you the University Authorities should be addressing themselves to are

1. What is wrong with our University in this age?
2. What can be done about it?
3. Who shall decide ~~to~~ <sup>and</sup> approve the answers to what is wrong and what is to be done?

Your Authorities are ~~off~~ blind to the needs of the University:

1. You <sup>Authorities</sup> are bankrupting the University and still refuse to show the University Budget to those who suffer from its mismanagement, the students, ~~and~~ professors, and employees.
  2. You Authorities refuse to ~~for~~ admit that the University is a voluntary creating public association ~~of those~~ owned by those who give, each in his own way, to its life and ~~the~~ fulfillment.
  3. You Authorities ~~will~~ will not acknowledge the needs of the whole membership of the University to share as equally as possible in the planning, decisions, and operations of the University.
  4. You Authorities are running one of the largest sweatshops in the country.
  5. You Authorities are raising your charges alarmingly while giving the students less and less of ~~the~~ a share in the proceeds.
  6. You Authorities are ganging up on dissident voices; ~~you are~~ selling favors freely; you are naming buildings ~~for~~ after nobodies, while greater men ~~who~~ have ~~been~~ died publicized. to who have inquired
- to the whole University community, Students and

to those who give honors

I. Remake the Constitution of the University as a ~~rep~~ fully representative government.

II. Recognize the associative needs of all elements of the University, not ~~whether to as~~ only as schools and departments, but as unions and ~~other~~ parties.

III. Institute education as an open process ~~and~~ that moves through New York University, destroying all barriers to ~~entrance~~ <sup>entrance</sup> it and ~~expansion~~ <sup>employment</sup> of it.

IV. Permit all freedoms within the University that a ~~free~~ <sup>free</sup> government and congressmen <sup>may have in the</sup> ~~citizens~~ <sup>citizens</sup> may have under the Constitution.

V. Set up a commission of the University government for External defense against exploiters, spies, ~~agents~~ <sup>agents</sup> provocateurs, politicians, ~~members~~ <sup>members</sup>, racists and any other element that seeks to subvert the University.

VI. ~~Extend credit to~~ <sup>Extend credit to</sup> ~~the University without~~ <sup>the University without</sup>

7. You Authorities are ~~not~~ using an ~~old~~ moth-eaten formula for ruling arbitrarily the University, by ethnic politics, racist politics, secret politics.

8. You Authorities are crushing the life out of the University with your huge bureaucracy.

9. You Authorities are, <sup>a few men</sup> using only ~~some~~ a ~~small~~ minor fraction of your privileged ~~energy~~ and positions. You are the leaders, not of the ~~the~~ forward-looking elements of the University, but of ~~the~~ exploitative ~~and of least~~ elements of the University and the New York Region.

10. With ~~the~~ <sup>overwhelming</sup> resources at your disposal, you <sup>Authorities</sup> are <sup>not</sup> willing and able to approach the <sup>widely</sup> advertised slogan of a "Metropolitan University in the Public Service."

If ~~you wish~~ you Authorities wish truly to build a great University and make the word "destruction" ~~something~~ a term that you can in good conscience employ, then you must <sup>make</sup> at least the following decisions with all speed:

financial means, ~~to~~ and pay <sup>working</sup> everyone, within  
The University a salary graduated  
according to age ~~and~~ from the youngest  
~~to the oldest~~ All these systems of ~~the~~  
~~education~~ charging and paying are ~~the~~  
unjust ~~or~~ ~~unworkable~~ or unsuited to the  
ideals and operations of The University.

You say in your inflammatory  
letter that ~~a small~~ "the leaders of this"  
destructive group are desperately seeking  
issues. "I wish I could say the  
same for you. Here are the issues  
all right. You don't have to ~~go for~~ <sup>move</sup>  
them such to find them. The question  
is: what are you going to do about  
them?"

Sincerely yours,